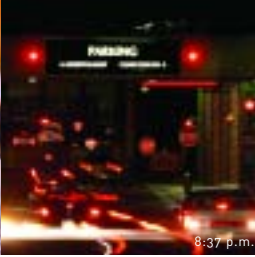
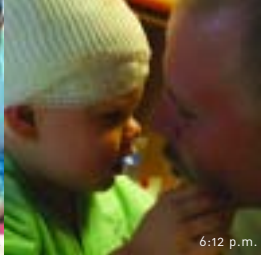
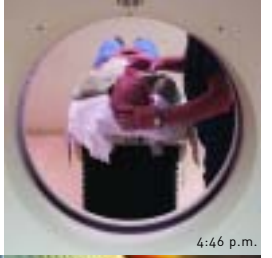
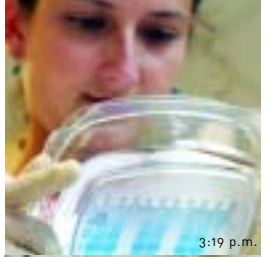


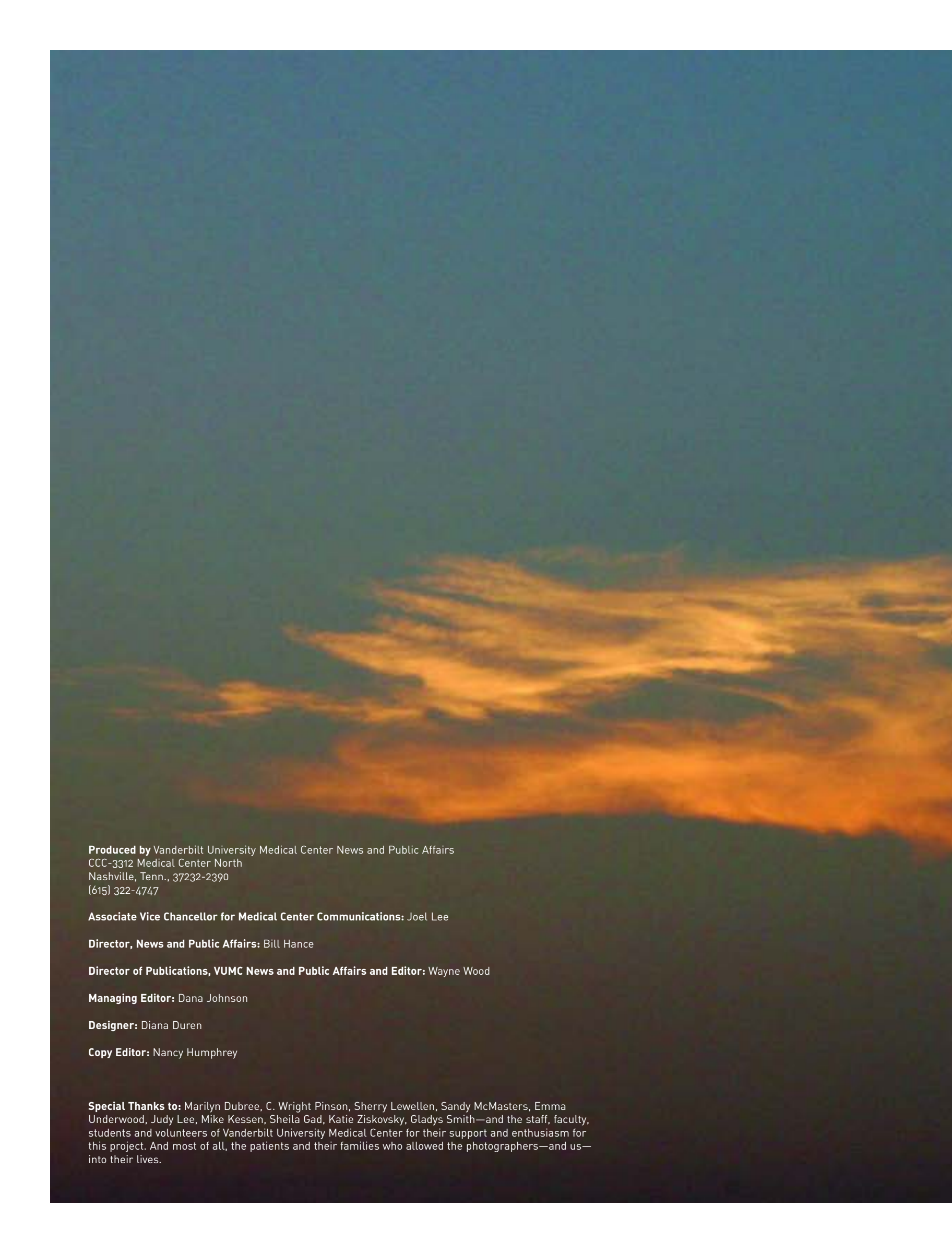
# ONE DAY

24 HOURS IN THE LIFE OF  
VANDERBILT MEDICAL CENTER

# DAY

2005-2006 ANNUAL REPORT





**Produced by** Vanderbilt University Medical Center News and Public Affairs  
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6.22.05.08:02 p.m.

LifeFlight approaches Vanderbilt as a setting  
midsummer sun illuminates the sky.

*Photo by Neil Brake*



# ONE DAY

A lot can happen  
in a day in a big  
medical center.



HARRY R. JACOBSON  
VICE CHANCELLOR FOR HEALTH AFFAIRS

Our staff and faculty help bring babies into the world, and help critically ill people get better.

We remove inflamed appendixes and fix broken legs, and we help burn patients recover and get on with their lives. We give cancer patients hope and help bewildered family members find the cafeteria.

And hard as it is to talk about, sometimes we comfort the terminally ill and help make sure their last days are comfortable and surrounded by caring people.

At Vanderbilt, we also educate some of the best young physicians and nurses in the country, and their new knowledge and new perspectives are part of what make us a great medical center.

We also have scientists working around the clock in our laboratories, striving to answer questions that may treat diseases or lead to greater understanding of the world.

There are more than 12,000 people who work

at Vanderbilt University Medical Center, and for them, every new day is a new story.

You probably know some of the reasons why Vanderbilt Medical Center is among the best in the nation. Our new Monroe Carell Jr. Children's Hospital is ranked among the Top Ten in *Child Magazine*. The Vanderbilt-Ingram Cancer Center is consistently ranked among the best by *U.S. News and World Report*. We have the only Level 1 Trauma Center in the region, the only Level 4 Neonatal Intensive Care Unit and the only Level 3 Burn Unit. (The numbers are confusing, but each of those levels represents the highest in its field).

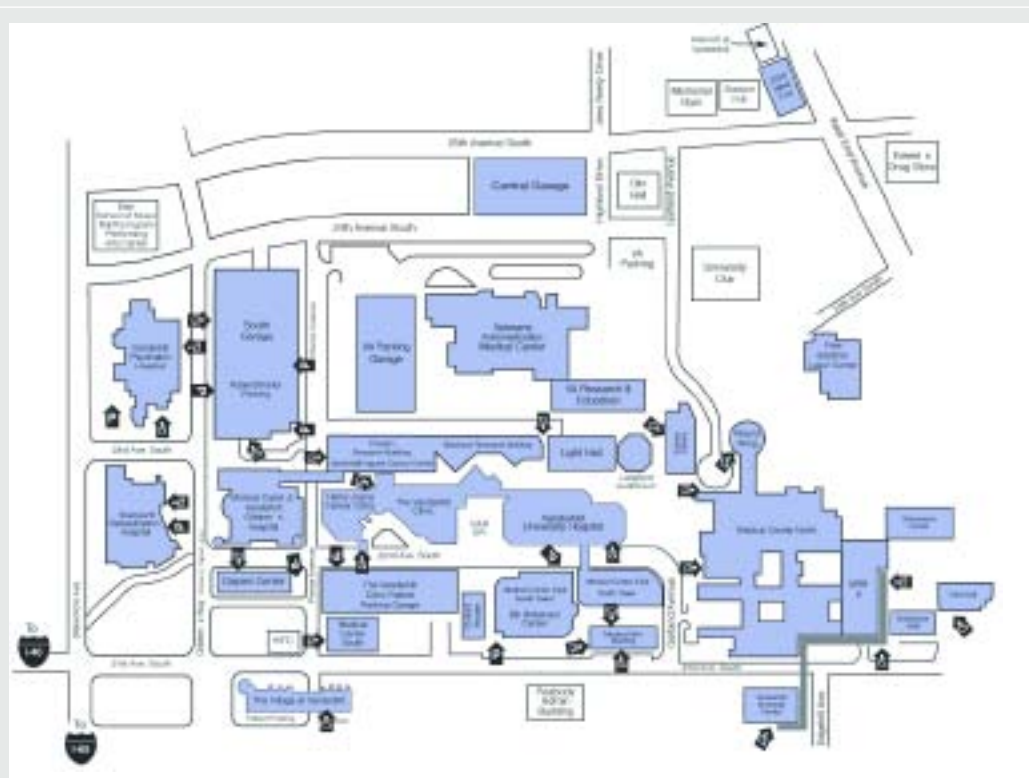
There's no doubt about it, Vanderbilt is a great Medical Center, but I also think of it as a small city. The Medical Center has 20 major buildings and occupies a six square block area. In addition to taking care of our patients, educating our students, and conducting scientific research, we also have to serve thousands of meals, handle tons of laundry, make sure the phones are answered, the plumbing is working, the lights stay on, and the floors are clean.

And while we are engaged in all that, all of us are also, of course, doing the business of living that goes on in any workplace: people drop off their children, work hard, eat lunch, laugh with their co-workers, and plan for the weekend.

For this 2005-2006 Annual Report, we set out to show some of what goes on in one day at Vanderbilt University Medical Center. Editor Wayne Wood and managing editor (and photographer) Dana Johnson assembled a team of 13 photographers, some based at Vanderbilt, some award-winning photographers from elsewhere in the U.S. Each of them was assigned areas to cover within the Medical Center and we set aside a 24-hour period for them to work. And then we asked these talented photographers to show the rest of us what they saw.

This is the result. It is an incomplete view of everything we do at Vanderbilt, of course, but it is a window into the work and the lives that go on within our Medical Center...every hour of every day.

VANDERBILT UNIVERSITY MEDICAL CENTER AS IT WAS IN JUNE 2005 - COVERING SIX SQUARE BLOCKS AND WITH 20 MAJOR BUILDINGS. MANY VANDERBILT FACULTY MEMBERS, RESIDENTS AND STUDENTS PRACTICE AT THE NASHVILLE VETERANS AFFAIRS HOSPITAL, WHICH IS ALSO SHOWN.







Front row: Daniel Dubois, Francis Gardler, John Russell, Joe Howell, Neil Brake. Back row: Donna Jones Bailey, Dana Johnson, James Kenney, Chad Stevens, Craig Fritz, Kitty Clark Fritz, John Howser, Anne Rayner.

## meet the photographers

**Donna Jones Bailey** is a native of Nashville whose experience in photography has ranged from art and fashion to photojournalism. She graduated from Western Kentucky University in Bowling Green, Ky., with a major in French and a minor in art. She has lived in France twice, including a year of study at the Université de Montpellier, and she has also worked in fashion marketing in Paris and studied in New York City at the Fashion Institute of Technology and the School of Visual Arts. She is a former staff photographer for VUMC, and she lives in Nashville with her husband, Rebel, and their children, Nicholas and Pauline.

**Neil Brake** is a native of England and is a photojournalist with more than 30 years of experience. He has worked at several newspapers including the *Birmingham News*, the *Atlanta Journal and Constitution*, as well as the Associated Press and Agency France Presse. His work has been published in *Sports Illustrated*, *Time*, *Newsweek*, *Life*, *The New York Times*, *USA Today*, and *Runners World*. He is currently the Chief Photographer for Vanderbilt University. He became a U.S. citizen in 1976, and lives in Franklin, Tenn., with his wife, Becky, stepson, Bradley and daughter, Brandi.

**Daniel Dubois** came to Vanderbilt University in 2002 after earning a bachelor's degree from Harding University in Searcy, Ark. During his four years at Harding, Daniel served as the photographer for student publications and was named the Arkansas college photographer of the year in 2002. Born and raised in Kentucky, Daniel currently lives with his wife, Sarah, in Nashville.

**Craig Fritz** began his career as a photojournalist at the *Santa Fe New Mexican* and is now a staff photographer at the *Albuquerque Tribune*. He was a finalist in the William Randolph Hearst Foundation Journalism Awards and the Alexia Foundation for World Peace. He has been honored by Pictures of the Year International, was a 2004 National Press Photographers Association regional photographer of the year, and was the 2005 recipient of the Willard Van Dyke Memorial Grant in Photography. Craig lives with his wife, Kitty, and their daughter, Maya, in a rural village outside Albuquerque, N.M.

**Kitty Clark Fritz** worked six years as a staff photojournalist for the *Albuquerque Journal* and is currently a freelance editorial photographer. Her work has appeared in publications nationwide. She has been honored by

Pictures of the Year International, the National Press Photographers Association, the Associated Press Managing Editors, the Santa Fe Center for Photography, and as a two-time finalist for the Willard Van Dyke Memorial Grant in Photography. Kitty lives with her husband Craig and their daughter Maya in a rural village outside Albuquerque, N.M.

**Francis Gardler** is a native of Philadelphia, and is a staff photographer at *Patuxent Publishing Company*, which produces 15 award-winning weekly newspapers in the Baltimore/ Washington corridor, with a combined circulation of more than 250,000. He is a three-time winner of the National Press Photographers' Association Region 3 Still Photographer of the Year award for his work in 2000, 2003 and 2004. A 1994 graduate of Western Kentucky University's photojournalism program, Gardler joined Patuxent Publishing Company in 1996 after working at the *News-Gazette* in Champaign-Urbana, Ill. While at Western Kentucky, he did internships at *The Los Angeles Times*, *The Syracuse (NY) Newspapers*, *The Flint (Mich.) Journal* and the *Jackson (Mich.) Citizen-Patriot*.

**Joe Howell** has been employed by *The Knoxville News Sentinel* for

almost 11 years. In 2003, he took a year off to travel and see places he has always dreamed of like Tibet and Australia. Travel is part of his life and he has been to 34 countries. He has a degree in photojournalism from Western Kentucky University and is also an adjunct professor at Pellissippi State Technical Community College, where he teaches photojournalism. In 1991, he served in the Persian Gulf War as a combat engineer with the United States Marine Corps.

**John Howser** has a degree in photojournalism from Western Kentucky University. For more than a decade, he worked as a newspaper photographer and as the photojournalist-in-residence for Vanderbilt University Medical Center. Howser is now VUMC's Media Director. He recently won a national CASE Circle of Excellence award for a written story and photographs, published in the Medical Center's *House Organ* magazine, about death at VUMC. He was born and raised in Madisonville, Ky.

**Dana Johnson** is the photographer for publications in the Office of News and Public Affairs at VUMC, and provides photos of the Medical Center for internal use and outside media. Her background is in photojournalism, with daily newspaper experience across the country before coming to Vanderbilt in 1999. She received a Bachelor of Arts in photojournalism in 1995 from Western Kentucky University in her

hometown of Bowling Green, Ky. She has received several photography awards, and has helped Medical Center magazines *House Organ* and *On Their Way*, as well as the last two VUMC Annual Reports win national publication contests.

**James Kenney** received his undergraduate degree in journalism from California State University, Fresno and his master's degree in photography from Syracuse University. He is currently director of the photojournalism program at Western Kentucky University where he received the University Teaching Award in 2002. He has worked as a photojournalist in Reno and Las Vegas, freelanced in London for United Press International, and led a group of students to New York City to document the aftermath of the 9/11 attacks. He has traveled to Asia three times to photograph China, Thailand, Vietnam and Mongolia. He and his wife, Nancy, have six children – James III, Weston, Will, Luke, Ian and Olivia.

**Anne Rayner** is senior medical photographer at VUMC's Medical Art Group. She graduated from Mississippi University for Women with a BFA degree in 1986. Her work has appeared in the *New York Times*, *The Wall Street Journal*, *Harper's Bazaar*, *Parent's Magazine*, *Woman's Day*, *Der Spiegel*, and many other publications. She has also exhibited in galleries in Tennessee, Kentucky and Mississippi, and has received

numerous awards for her photography. She was also a producer for the 1999 documentary *Boogaloo and Eden: Sustaining the Sound*, which has aired on numerous PBS affiliates all over the U.S.

**John Russell** is a contract/freelance photographer based in Nashville. He graduated from Western Kentucky University with a degree in photojournalism in 1991. He worked as a photojournalist for the *Buffalo News* in Buffalo, N.Y., for three years before taking a staff position at the *Nashville Banner* in 1994. When the *Banner* closed in 1998 he began his freelance career. He is married to Melanie Gray and they have a 3-year-old son, Jackson.

**Chad A. Stevens** is a Photojournalist-in-residence at Western Kentucky University in Bowling Green, Ky., where he has taught visual communication skills and theory for the last four years. Prior to his teaching position, Stevens lived in Uganda, East Africa, producing multimedia projects for non-governmental organizations, including AIDchild, Save the Children Federation, Literacy and Basic Education and the Global Food for Education Initiative. He graduated from Western Kentucky in 1999 with a degree in photojournalism. During his schooling, he interned at *National Geographic*, the *Hartford Courant*, the *Muskegon Chronicle* and traveled in Palestine and Israel documenting the conflict.

6.22.05.06:31 a.m.

The sun rises at VUMC on the 22nd  
of June 2005.

*Photo by Joe Howell*





THIS PAGE

6.22.05.06:55 a.m.

William Wells of Vanderbilt Grounds gets a jump on the **heat of the day** with some early morning groundskeeping. Vanderbilt's campus was designated a national arboretum in 1988.

*Photo by Anne Rayner*

6.22.05.06:49 a.m.

Lugene Love, an operating room technician assistant, is shown getting the supplies ready for one of the OR rooms in the Core. The Core is the supply unit located in the **center of the main operating rooms** on the third floor of Vanderbilt University Hospital.

*Photo by Neil Brake*

6.22.05.07:11 a.m.

Nursing student Robin Riley gets her **morning coffee** from Ben Berchok at Suzie's Espresso stand in the lobby of Medical Center North. Andy Parrish, of the Electric Shop, foreground, customizes his brew.

*Photo by Anne Rayner*







**THIS PAGE**

6.22.05.07:11 a.m.  
After completing an 18-hour shift at Vanderbilt Medical Center, resident John “Dolph” Foster, M.D., of South Carolina, waits in front of Medical Center North for a ride home, watched over by the Herb Alpert sculpture *Guardian Spirit*.

*Photo by Chad A. Stevens*

**NEXT PAGE**

6.22.05.07:17 a.m.  
An employee follows his long early-morning shadow through the doors of The Vanderbilt Clinic. The block-long clinic houses many of VUMC’s adult outpatient areas.

*Photo by Joe Howell*

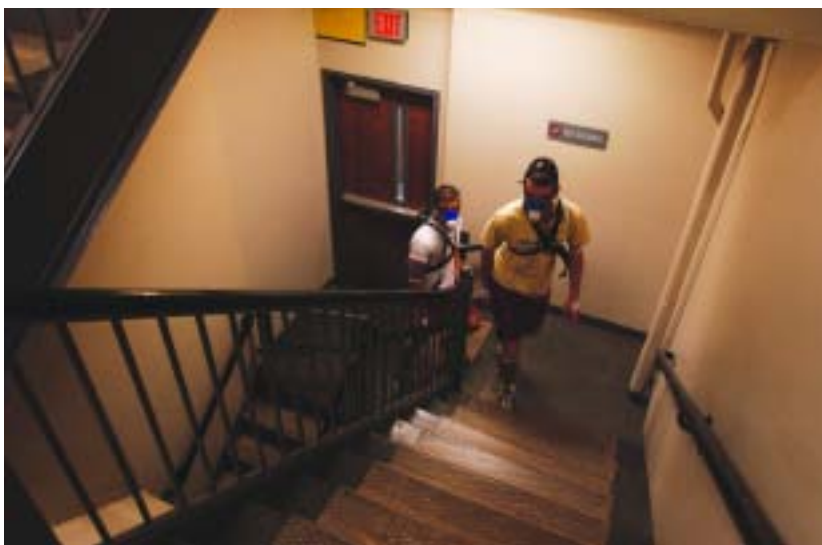
6.22.05.07:15 a.m.  
Things get a little crazy as the day begins in the Vanderbilt University Hospital operating rooms. Linda Flowers, the charge nurse in the main OR area, is working two phones at once to get information to make sure the correct supplies and personnel will be available when the ORs open at 7:30 a.m. About 3,000 surgeries a month are performed at Vanderbilt.

*Photo by Neil Brake*

6.22.05.07:19 a.m.  
Greg Apker (front) and Scott Hittinger, sophomores in Biomedical Engineering, climb stairs as part of a research study on how the body uses energy. Apker and Hittinger wear breathing masks and oxygen and carbon dioxide analyzer systems to measure calorie expenditure, as well as biosensors that measure body movements, skin temperature and heart rate. The research is being conducted by Kong Chen, Ph.D., assistant professor of Medicine, and is funded by the National Institutes of Health. VUMC is one of the fastest growing research programs in the U.S. and its researchers attract about \$250 million in research funding per year.

*Photo by Anne Rayner*







#### THIS PAGE

6.22.05.07:22a.m.

Patient Timothy Robison and his mother Kathleen Robison wait before Timothy goes into the operating room. The Robisons are in the pre-op area where family members visit with patients before surgery.

*Photo by Neil Brake*

6.22.05.07:41a.m.

The bright summer sun shines above the Monroe Carell Jr. Children's Hospital at Vanderbilt.

*Photo by Neil Brake*





THIS PAGE

6.22.05.07:51a.m.

Early morning is the time for children of Medical Center employees to arrive at the Vanderbilt Child Care Center. Melissa Smith, of VUMC's Finance Department, drops off Hannah, 1, and Connor, 4.

*Photo by John Russell*

6.22.05.07:54a.m.

Rosalyn Strain, an early childhood teacher at the Vanderbilt Child Care Center, rocks one of her young charges, 1-year-old Adam Pevett.

*Photo by John Russell*





#### THIS PAGE

6.22.05.08:05a.m.

In the Cardiac Catheterization Lab, Carmen Hummer, R.N., right, helps train Donna Floyd, left, on how to work with the physicians performing the procedure. Cardiac catheterization is typically done when physicians suspect a **blockage in a cardiac artery**.

*Photo by Craig Fritz*

6.22.05.08:06a.m.

Ann McGauran gets a **goodbye kiss** from her son Sean, 4, as she drops him off at the Vanderbilt Child Care Center.

*Photo by John Russell*

6.22.05.08:06a.m.

Raymond Pohlman is **wheeled out** of the pre-op area on his way to one of the operating rooms.

*Photo by Neil Brake*

6.22.05.08:10a.m.

Doctors and support personnel gather to see **their patients** in the pre-operative area before the operations take place in the main OR.

*Photo by Neil Brake*





6.22.05.08:23a.m.  
Morning coffee in hand, Anne Phillips, a third-year medical student from Cincinnati, Ohio, enters The Annette and Irwin Eskin Biomedical Library to study for a final. **"I love it here,"** Phillips said of the Medical Center. "I'd love to stay if they'd keep me."

*Photo by Chad A. Stevens*









6.22.05.08:27a.m.

Erwin C. Hargrove, a Vanderbilt University Professor Emeritus in Political Science, lies within the rotating confines of the E.CAM gamma camera at the Vanderbilt Heart Institute. The E.CAM uses photon emissions to image the body, and its flexibility makes it especially useful to view the heart.

*Photo by Francis Gardler*





#### THIS PAGE

6.22.05.08:46a.m.

Gaye Brown of the Vanderbilt Heart Institute administers a **stress test** to Lisa Roberts of Lewisburg using a treadmill to elevate her heart rate.

*Photo by Francis Gardler*

6.22.05.07:46a.m.

Trauma surgeon John Morris Jr., M.D., scrubs before surgery on a patient with a **shotgun wound**. Morris is director of the Division of Trauma and Surgical Critical Care. Typically VUMC sees about 300 gunshot victims a year, with the cost of caring for those patients often exceeding \$100,000.

*Photo by Neil Brake*

6.22.05.09:09a.m.

Brad McKinney, a radiologic technologist, leads a meeting of the Patient Satisfaction Committee at the Monroe Carell Jr. Children's Hospital at Vanderbilt. The committee is part of a Medical Center-wide program called elevate, which seeks to reinforce a **culture of excellence** at Vanderbilt.

*Photo by Chad A. Stevens*



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6.22.05.09:13a.m.

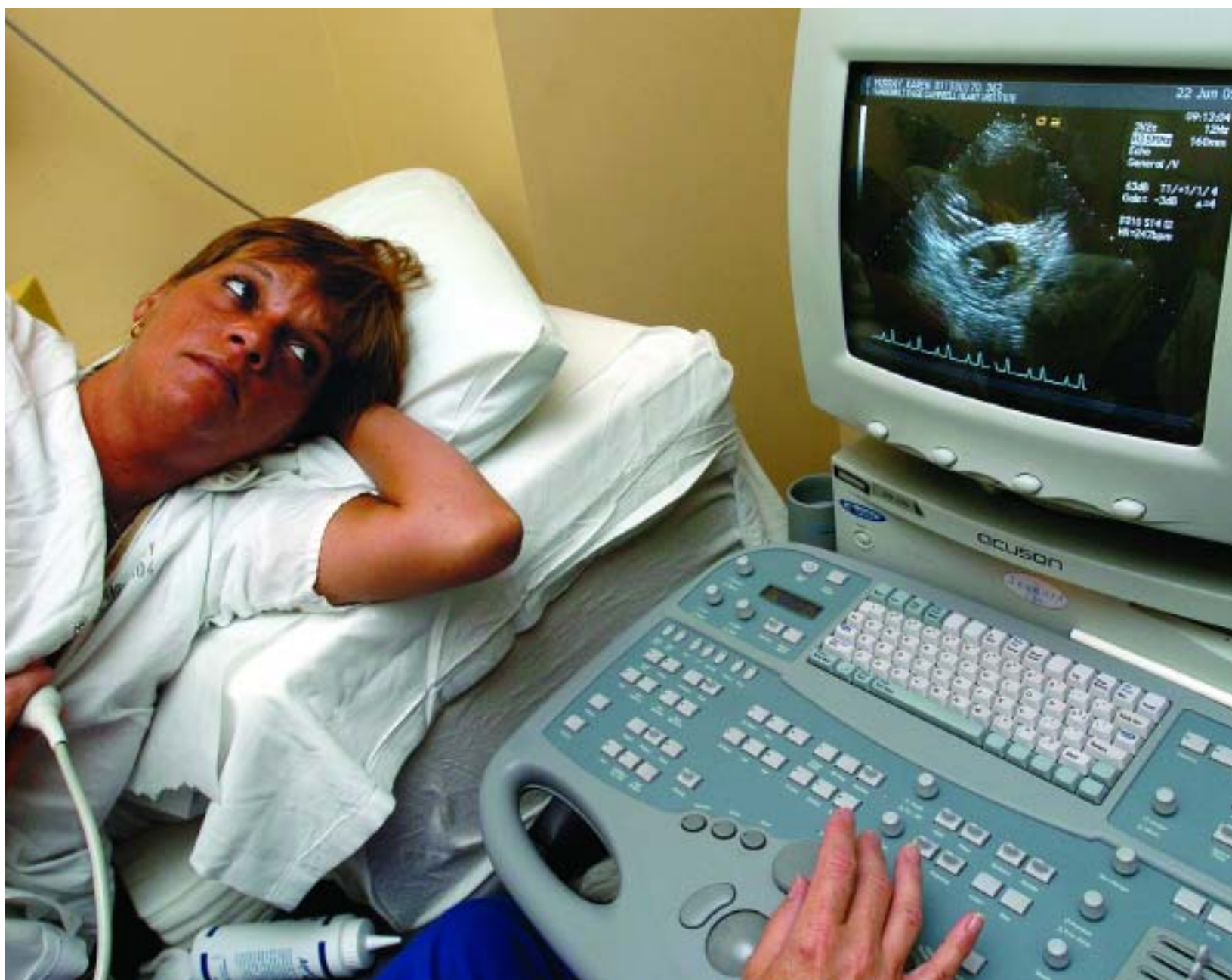
Three residents, left to right, Nicholas D. Fletcher, M.D., Allison R. Hatmaker, M.D., and Jon Schoenecker, M.D., discuss the day's tasks at the Vanderbilt Regional Burn Center.

*Photo Joe Howell*

6.22.05.09:19a.m.

Pulmonary hypertension patient Karen Murray, of Bowling Green, watches a picture of her own beating heart as echo sonographer Jackie Friend uses an echo cardiogram to look at Murray's heart function.

*Photo by Francis Gardler*







#### THIS PAGE

6.22.05.09:23a.m.

June 22 is a day Chattanooga's James A. Hill Jr. will always remember: he is scheduled for a **double lung transplant**. Carolyn Hall, R.N., and Karen Loftis, R.N., help him get ready for the big day by starting an I.V. (For pictures of the transplant, see pages 64 and 65.)

*Photo by Neil Brake*

6.22.05.09:41a.m.

Jennifer Stephens, L.P.N., knows all about using the right tool for the right job. This morning she is assisting Wendall Yarbrough, M.D., and Brian Burkey, M.D., in an operation to use a patient's shoulder bone to replace his jaw bone. The patient, Raymond Pohlman, will never see this table of **equipment**, but his surgery depends on managing it well.

*Photo by Neil Brake*

6.22.05.09:52a.m.

The blood in vials held by Kimberly Snow, R.N., will have a bearing on **the future** for patient Bill Darnell: the blood counts will indicate if he is ready to begin chemotherapy at the Vanderbilt-Ingram Cancer Center.

*Photo by Francis Gardler*





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6.22.05.09:56a.m.

Steve Peters of Indian Mound, Tenn., visits his newborn daughter, Abbigail Peters, in one of Vanderbilt's two Neonatal Intensive Care Units. Abbigail, who was born nine weeks prematurely with Down Syndrome, had developed fluid on the inside of her lung cavities *in utero*. Doctors decided her condition would be more effectively managed outside the womb. "We've had real high highs and real low lows," said Steve's wife and Abbigail's mother, Rita. "We've met a lot of people here and Vanderbilt has tried real hard to make this a family experience. They take a real interest in not only the baby but **the entire family**. Our nurses and doctors call on their days off. Abbigail's been a special baby, and they've taken a special interest in her."

*Photo by Kitty Clark Fritz*



#### THIS PAGE

6.22.05.10:20a.m.

Mike D. Elam, M.D., burn care specialist in the Vanderbilt Regional Burn Center, lifts **synthetic skin** from a tray being held by Sarah T. Cloud, R.N., that will be placed over burns to protect them and help the body grow new skin.

*Photo by Joe Howell*

6.22.05.10:20a.m.

Maria Ewing, a burn care specialist in the Burn Center, applies synthetic skin to promote growth in a patient being treated at the facility. She is sweating because, for the comfort of patients, the **thermostat** in the treatment room is set in the 90's. "The worse the burn, the higher the temperature," she said. Vanderbilt has the only Level 1 burn center in the region.

*Photo by Joe Howell*





THIS PAGE

6.22.05.10:30a.m.

An infant in the Neonatal Intensive Care Unit gets **loving care** backed with 26 years of experience from Laura Goins, R.N.

*Photo by Chad A. Stevens*



6.22.05.10:34a.m.

Ava Weiner, a physical therapist with Vanderbilt Home Health, works with the Rev. Bill Sherman at his home. Sherman is recovering from **knee replacement** surgery, and Weiner sees him a couple of times a week to work on mobility, strength and flexibility.

*Photo by Dana Johnson*



6.22.05.10:36a.m.

Breast cancer survivor Janice M. Ingram of Fayetteville, Tenn., finds something to smile about in the reassuring words and touch of David H. Johnson, M.D., in the Vanderbilt-Ingram Cancer Center. Ingram, who has gone through two bouts of breast cancer and a stroke, hears on this day that she is "recovering quite well and doing beautifully." The Vanderbilt-Ingram Cancer Center is a National Cancer Institute-designated **Comprehensive Cancer Center**, one of 39 in the U.S. and the only one of its kind in the state.

*Photo by Francis Gardler*





#### THIS PAGE

6.22.05.10:36a.m.

Jayne Harley has been in the hospital for four weeks being treated for bladder cancer, and her husband, Randall, rarely leaves her side. Even though they live in Nashville, Randall has spent **every night at Jayne's side**. Here he kisses her goodbye before a short trip to run errands.

*Photo by Craig Fritz*

6.22.05.10:39a.m.

Benjamin Smallheer, responds to a question from his professor, Ken Wallston, Ph.D., during a statistics class for doctoral nursing students. "It's a very **tight-knit group**," said Smallheer, referring to Vanderbilt University's doctoral nursing program. "You get a lot of one-on-one help." Chicago native Donna Kenerson, behind Smallheer, takes notes. Wallston has taught at Vanderbilt School of Nursing since 1971.

*Photo by James H. Kenney*







## THIS PAGE

6.22.05.10:55a.m.

The Kim Dayani Human Performance Center is a fitness and rehabilitation facility at VUMC. Joe Lawrence, left, **lifts weights** as Homer Middleton, right, looks for a set of weights as they work out.

*Photo by John Russell*

6.22.05.10:45a.m.

Neurosurgeon Peter Konrad, M.D., performs a delicate operation with an **unusual twist**. In order to repair nerves in the spine of patient Chae Kang, she must be awake to tell the surgical team what she is feeling. But Kang, who is Korean, speaks no English so her vital feedback to Konrad must be conveyed through a translator in the operating room.

*Photo by Neil Brake*

6.22.05.10:59a.m.

Virginia Collins, a Dayani Center member, right, **stretches** her legs before her walk around the track.

*Photo by John Russell*







#### THIS PAGE

6.22.05.11:02a.m.

The hand of Melisa Phipps touches her 2-day-old baby Delvin Phipps during his stay in the Neonatal Intensive Care Unit at the Monroe Carell Jr. Children's Hospital at Vanderbilt. Delvin was born in Gainsboro, Tenn., and transferred to VUMC for treatment.

*Photo by Chad A. Stevens*

6.22.05.11:12a.m.

Stacy P. Parks, left, a patient care technician in the OB/GYN Women's Health Center, enjoys a laugh with fellow technician Naberita Chapple.

*Photo by Francis Gardler*

6.22.05.11:13a.m.

Martha Thompson, left, teams up with Henry Foyer for the seniors aqua aerobics class at the Kim Dayani Human Performance Center. The Dayani Center is a community resource for seniors striving to stay active and healthy.

*Photo by John Russell*



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6.22.05.11:18a.m.

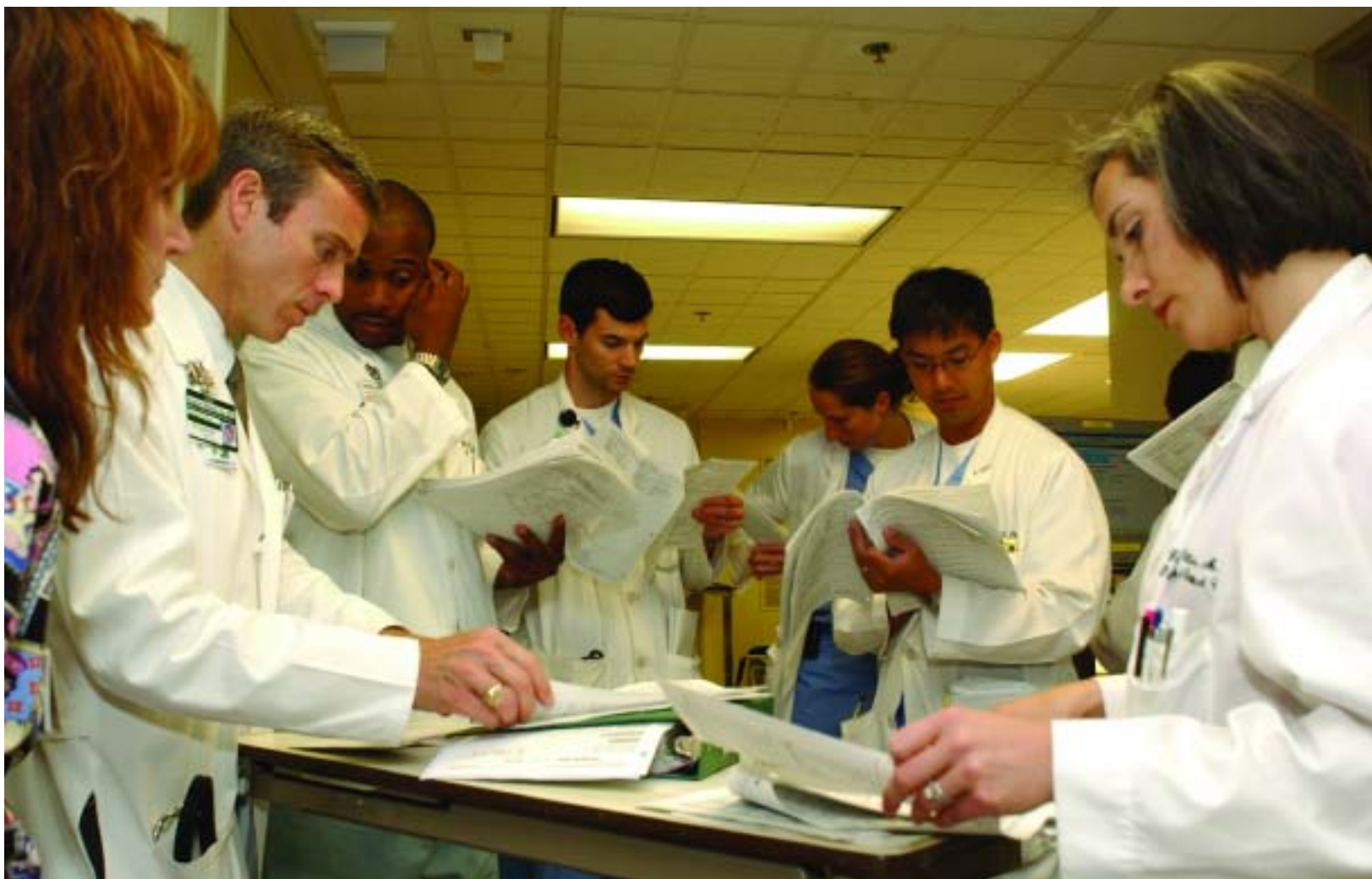
Jeff Gray, the communications director for the LifeFlight helicopter ambulance program, monitors flight activity from the program's **command center**.

*Photo by Joe Howell*

6.22.05.11:43a.m.

Morning rounds in the Medical Intensive Care Unit find Wes Ely, M.D., leading a team through a discussion of each patient in the unit – a **valuable tool** for both learning and making sure each patient gets the best care. Left to right: Lori Collins, R.N., Ely, James Carslile, a Meharry medical student, Wade B. May, M.D., Joy Crook, M.D., Carey Hwang, M.D., and Elisabeth Willers, M.D.

*Photo by John Howser*



# a birth

## THIS PAGE

6.22.05.13:40

Donasha Williams, 18, rests between contractions as she waits to give birth to her **first child** in the Labor and Delivery area of Vanderbilt University Hospital. She is watched over by nurse extern Elizabeth Prevost.

Assisted by Amanda Barrett, M.D., La'Charlsia Ciara Williams **makes her entrance** into the world. Earth's newest resident weighed in at 7 lbs. 8 oz., and was 20 1/4 inches long, and, as evidenced by the photo at right, was in possession of a full set of vocal cords.

## NEXT PAGE

La'Charlsia rests in the arms of her grandmother, Valerie Grady-Shaw, who works in Vanderbilt Hospital's Central Supply department. "It's been a **great feeling** being here because I know just about everybody and I know they're gonna take care of her," Grady-Shaw says.

La'Charlsia makes the rounds of the room, this time in the arms of her grandfather, Milton Shaw, while a smiling Prevost looks on. Meanwhile, mother Donasha pauses after **a job well done**, and Grady-Shaw shares the happy news on the phone. About 250 babies are born at VUMC monthly.

*Photos by Kitty Clark Fritz*









#### THIS PAGE

6.22.05.12:11p.m.

Left to right, Pam Haggard, a **care** partner, Regina Mullin, R.N., Dana Johnson, a case manager, and Angela Basten, R.N., talk on 9 South.

*Photo by Craig Fritz*

6.22.05.12:19p.m.

Emma Underwood, left, shares a laugh with Lois Russell, an administrative assistant on 5 South, as she cuts her hair at the Vanderbilt hair salon. Russell has been coming to Underwood to have her hair **styled** for the past year.

*Photo by Joe Howell*

6.22.05.12:30p.m.

After visiting their 2-day-old son in the Neonatal Intensive Care Unit, Brian and Melisa Phipps of Gainsboro, Tenn., relax during lunch in the food court of the Monroe Carell Jr. Children's Hospital at Vanderbilt with **friends** who had come to visit them and their newborn, Delvin Phipps.

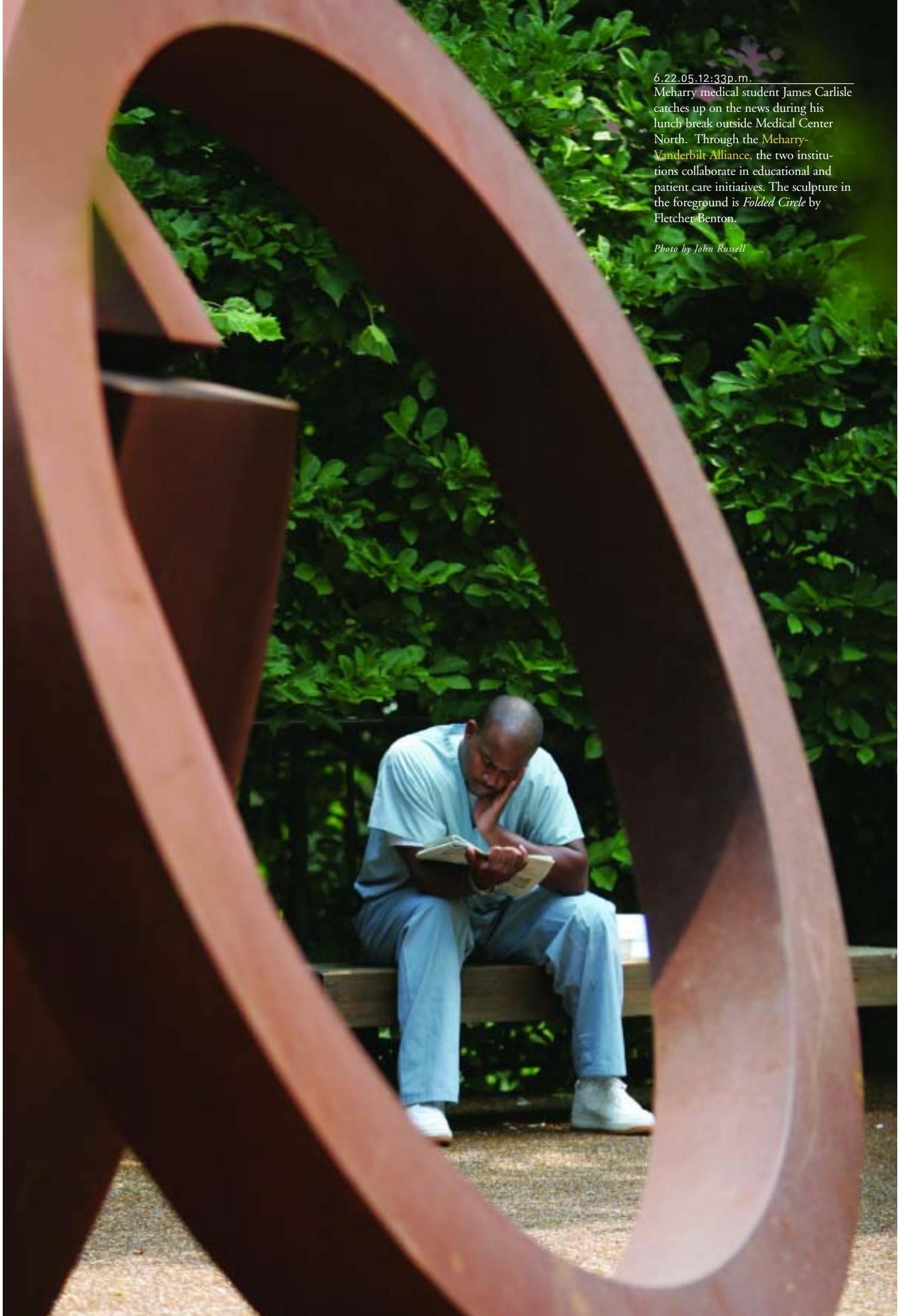
*Photo by Chad A. Stevens*



6.22.05.12:33p.m.

Meharry medical student James Carlisle catches up on the news during his lunch break outside Medical Center North. Through the [Meharry-Vanderbilt Alliance](#), the two institutions collaborate in educational and patient care initiatives. The sculpture in the foreground is *Folded Circle* by Fletcher Benton.

*Photo by John Russell*







#### THIS PAGE

6.22.05.12:43p.m.

Raye Nell Dyer, the chaplain at the Monroe Carell Jr. Children's Hospital at Vanderbilt, **prays** with patient Adam Ghavami, 13 months, and his mother Farah Ghavami, M.D., who is on faculty in Pediatric Infectious Diseases at Vanderbilt, in the 5th floor Pediatric Critical Care Unit. Adam was being weaned off the ventilator during this stay at the hospital. He spent the first six months of his life in the PCCU due to a heart defect.

*Photo by Dana Johnson*

6.22.05.12:47p.m.

After the chaplain and his mother pray for him, Adam sleeps.

*Photo by Dana Johnson*







#### THIS PAGE

6.22.05.12:52p.m.

Kaycie King, 24, left, a speech language pathology graduate student clinician at Vanderbilt University Hospital, points out a LifeFlight helicopter to Keon Thompson, 4, who was in Vanderbilt's speech clinic for a speech language evaluation. "I like **working with people** young and old," King said, "and using the people skills learned here at Vanderbilt to help people with their daily communicative interaction."

*Photo by James H. Kenney*

6.22.05.12:56p.m.

Not every patient has a good outcome. In the Medical Intensive Care Unit, nurse extern Rumika Buford and Teresa Welch, M.S.N., prepare the body of a patient who has just died for transportation to the morgue. During an average day, about three patients die at VUMC, and **part of the culture** of the Medical Center is to treat the remains with respect and to sensitively talk to the patient's family and friends.

*Photo by John Howser*

6.22.05.1:01p.m.

Members of the Celtic Commodores, Julie Mavity-Hudson, left, and Franko Hashiguchi, right, **entertain** diners in VUMC's Courtyard Cafe with wistful Irish melodies. Listening in from just behind the trio are Linda Alsup, Edna Yak and Billy King, relatives of a patient. Mavity-Hudson works in Cell Biology and Hashiguchi works in the law library. They perform weekly.

*Photo by Francis Gardler*

6.22.05.1:12p.m.

Alejandra Cruz, 15 months, keeps an eye on Douglas Weikert, M.D., as he **examines** her injured hand at the Vanderbilt Orthopaedic Clinic in Franklin. Alejandra's mom, Wendy, looks on.

*Photo by Donna Jones Bailey*





#### THIS PAGE

6.22.05.1:14p.m.

Two-year-old patient David Smelcer is brought to the Pediatric Critical Care Unit by the Pediatric Cardiac Critical Care team after his third open-heart surgery to correct a heart defect. This should be David's final surgery.

*Photo by Dana Johnson*

6.22.05.1:16p.m.

As passers-by stroll through the lobby of the Monroe Carell Jr. Children's Hospital at Vanderbilt, Valerie Helms of Clarksville, Tenn., comforts her son Kenneth, 11, as he waits for an MRI.

*Photo by Chad A. Stevens*





THIS PAGE

6.22.05.1:23p.m.

Coy Boling waits for his family to return from lunch. He is being treated at Vanderbilt University Hospital with chemotherapy for leukemia. Boling recently bought a **new tractor** with an enclosed cab. "I'm gonna farm until I die. That's the way it is!" says the Rutledge, Tenn., native. He has retired from driving the rural UPS routes in the area. "I've not got downhearted with it, I'm gonna come through ... I'm gonna grow old," he says.

*Photo by Craig Fritz*

6.22.05.1:26p.m.

During a break in his shift, Chris Canlas, a resident in anesthesiology, enjoys an ice cream cone from Ben and Jerry's in the food court at Vanderbilt Children's Hospital.

*Photo by Chad Stevens*

6.22.05.1:38p.m.

Victor Calderon, left, holds hands with his son, Jay, 2, as they join the line of **hand-holding** bronze children in the sculpture *Circle of Peace* by Gary Lee Price outside Children's Hospital.

*Photo by John Russell*



#### THIS PAGE

6.22.05.1:45p.m.

Jace Chapman, 3, ventures out to the playground on the 6th floor of the Bill Wilkerson Center during recess time outside of the children's speech, language and occupational therapy with preschoolers clinics. The Wilkerson Center, founded in 1951, merged with Vanderbilt in 1997 to create the Bill Wilkerson Center for Otolaryngology and Communication Sciences. The center helps patients with **communication disorders**.

*Photo by James H. Kenney*

6.22.05.1:48p.m.

Jordan Shelton, 4, was burned in a house fire in Clarksville, Tenn. Jordan is receiving outpatient care in the Vanderbilt Regional Burn Center for burns he suffered during the fire. The **chocolate milk** is self prescribed.

*Photo by Joe Howell*

#### NEXT PAGE

6.22.05.1:54p.m.

One of four Vanderbilt LifeFlight helicopters lands on the VUH heliport. LifeFlight has **four bases**, in Lebanon, Mt. Pleasant, Tullahoma and Clarksville, and also has a fixed-wing plane for patient transport.

*Photo by Anne Rayner*

6.22.05.1:54p.m.

Goodlettsville, Tenn., resident (and **photojournalist**) Jack Corn listens as Urologic Surgery patient care technician David W. Lehman tells him what to expect during a prostate biopsy procedure by Michael Cookson, M.D.

*Photo by Francis Gardler*

6.22.05.1:57p.m.

Bradley Buttrey, 5, keeps an **eye** on the work of Karen Lovell, R.N., at VUMC's Orthopaedic Clinic in Franklin.

*Photo by Donna Jones Bailey*









#### THIS PAGE

6.22.05.1:52p.m.

Above: Teacher of the deaf and hard-of-hearing Jennifer Woodbury, far right, **leads a song** for children from the speech and language clinics in Vanderbilt's Bill Wilkerson Center. "I've always wanted to be a teacher," Woodbury said, "particularly with children with special needs."

*Photo by James H. Kenney*

6.22.05.2:03p.m.

Series at bottom: Gracie Johnson, 3, left, plays with Amira Doss, 3, right, at the end of the day at the the speech and language clinics in the Wilkerson Center. Gracie's mom, Juliet Johnson, middle, is a **volunteer** at the clinics.

*Photos by James H. Kenney*





6.22.05 2:05p.m.

One-month-old Haley Chasse shares some quality time with her father Ryan in the Pediatric Critical Care Unit. Haley has been a patient in the Monroe Carell Jr. Children's Hospital at Vanderbilt since she was born, and has already undergone three open heart surgeries to correct a heart defect. Her father, Ryan, a member of the 278th Tennessee National Guard, came home from Iraq for her birth, and got extended leave since she's been in the hospital. Two weeks later he returned to Iraq.

*Photo by Dana Johnson*

6.22.05.2:13p.m.

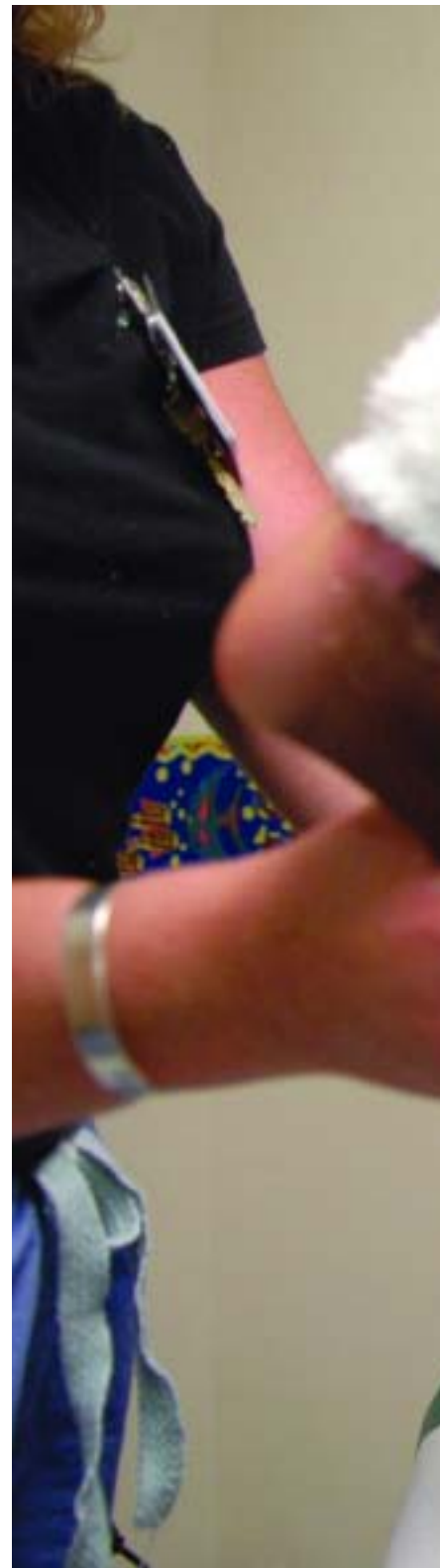
Two-month-old Alex Beitzel rocks with his mother Gina Goostree in the Pediatric Critical Care Unit. Alex suffers from a **heart defect**, and has spent his life so far as a patient at Monroe Carell Jr. Children's Hospital at Vanderbilt.

*Photo by Dana Johnson*











#### LEFT PAGE

6.22.05.2:25p.m.

Sandy Yoder, a senior research specialist, works in the Pediatric Infectious Diseases lab. She uses liquid nitrogen to keep vials at 320 degrees below zero. Yoder is putting away influenza samples obtained in vaccine trials at Vanderbilt.

*Photo by Neil Brake*

6.22.05.2:24p.m.

Nashun Jennings works on his balance with physical therapist Dan Clevenger at the Vanderbilt Stallworth Rehabilitation Center.

*Photo by John Russell*

6.22.05.2:22p.m.

Sharon Fulson looks at the condition of her daughter Christina Fulson's hand while waiting for outpatient care in the Vanderbilt Regional Burn Center. Both mother and daughter were burned by hot grease and continue to need care in the Level I burn center.

*Photo by Joe Howell*

#### THIS PAGE

6.22.05.2:47p.m.

Sharon Fulson, back, encourages her daughter, Christina, to stretch her skin, scarred in an accident, to keep the tissue flexible. The physical therapist who is giving Christina a hand is Whitney Steele of VUMC Rehabilitative Services.

*Photo by Joe Howell*



THIS PAGE

6.22.05.2:50p.m.

Geneine Snell, left, a speech pathologist at the speech and language clinic at Vanderbilt's Bill Wilkerson Center, gives a speech therapy session to Kayla Hargis, middle, and her twin sister, Kinsey, right. The 5-year-olds, who have profound hearing loss, have had cochlear implants, a procedure that helps restore at least partial hearing to those who are profoundly deaf. "We're so thrilled – there is a huge difference from where they were," said Snell, referring to the girls' progress. "They're a joy to be around."

Photo by James H. Kenney



6.22.05.2:50p.m.

Thousands of patients, families and employees pass through the Vanderbilt University Hospital lobby every day.

Photo by John Russell

6.22.05.2:56p.m.

Anne Smaldone, a local artist and volunteer at the Monroe Carell Jr. Children's Hospital at Vanderbilt, helps patient Marti Sullivan, 6, work on a painting of a horse farm during an art class with patients in the 7th floor playroom. Patient Jarmaraus Haynes, 9, works on his painting next to her. Anne began volunteering in August 2004, and comes once a month for "Art with Anne."

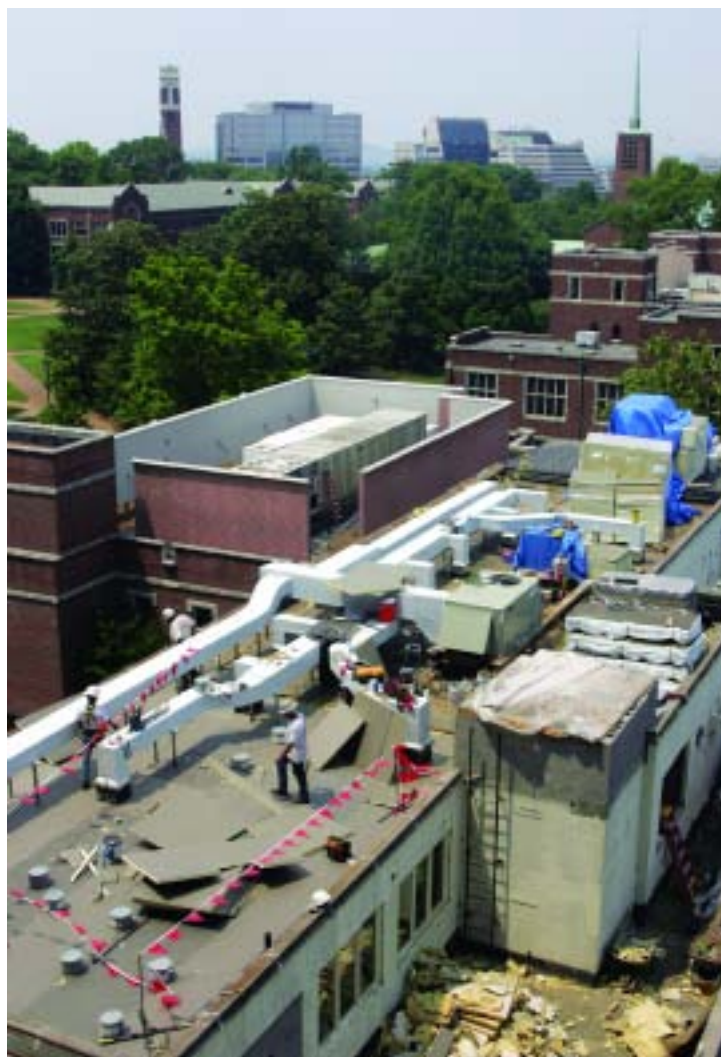
Photo by Dana Johnson



6.22.05.3:00p.m.

Construction is always going on somewhere at the Medical Center. On this day, work progresses on the roof of the Nursing School's Godchaux Hall.

Photo by Neil Brake







#### THIS PAGE

6.22.05.3:03p.m.

VUMC pharmacist Valerie Hubert returns a basket to its place after processing a prescription filled by pharmacy technician Kim Ferrell in the **outpatient pharmacy** in The Vanderbilt Clinic. The outpatient pharmacy fills between 500 and 800 prescriptions daily.

*Photo by Francis Gardler*

6.22.05.3:04p.m.

Suzie Csorna, center, along with Sara Butler, right, and Ana Atlee, left, practice **child CPR** during class at the Vanderbilt School of Nursing. All the students in the class are in their first year of nursing school.

*Photo by Craig Fritz*





Summer is the **busiest season** for LifeFlight. As more people are on the roads and enjoying outdoor activities, there are more chances for trauma to occur. This day was one of the worst days of Kerry Fleming's life, but it was a typical flight for the crew of VUMC's air ambulance service, LifeFlight. Fleming was pulling a trailer with a boat behind his SUV when the vehicle overheated. When he pulled into a Wilson County rest area off I-40 to check on the engine, he was burned by steam. A Wilson County emergency medical services crew was called to the scene, and they determined that Fleming needed to be flown to Vanderbilt.



# lifeflight

*Photos by Anne Rayner*







#### LEFT PAGE

6.22.05.14:53

This photo shows the view back toward the **Medical Center** as LifeFlight departs.

6.22.05.15:11

With the helicopter on the **ground** at the rest area, Wilson County EMS workers help move Fleming to the craft.

#### THIS PAGE

6.22.05.15:20

Flight nurse Kevin Grossman attends to Fleming during the flight **back to Vanderbilt**.

6.22.05.15:29

Grossman, left, pilot Loren Courtney, Jeff Gray from LifeFlight's communications office, and flight nurses Sandy Jones and Mark Tankersley move Fleming's **stretcher** from the helicopter for the ride down to the Emergency Department for treatment. Tankersley cared for Fleming on the flight; Jones was not on the flight but was at the helipad to offer help.



**THIS PAGE**

6.22.05.3:19p.m.

Anna Carneiro, Ph.D., a research fellow in the Department of Pharmacology looks at some gel strips as she does research in the Randy Blakely lab in Medical Research Building III. Carneiro studies proteins that are important in regulating the **brain chemical serotonin**.

*Photo by Neil Brake*

6.22.05.3:19p.m.

In the Pediatric Hematology/Oncology Clinic in the Children's Hospital Doctor's Office Tower, Jessica Pasley laughs with her daughter Jillian, 7, of Franklin, Tenn., while Jillian receives an infusion and has her blood pressure monitored. Jillian has had **two bone marrow transplants**, and the monitoring is follow-up care. She is also receiving an infusion to boost her immune system. "I'm a plain old mom to this supergirl," said Pasley, an employee of Vanderbilt Medical Center's Office of News and Public Affairs.

*Photo by Chad A. Stevens*







#### THIS PAGE

6.22.05.3:25p.m.

Researchers in many different fields work in their labs overlooking the interior atrium of Medical Research Building III.

*Photo by Neil Brake*

6.22.05.3:41p.m.

Optometrist Jeffrey Sonsino, right, places a **contact lens** in the eye of patient Roderick Kendrick; it is Kendrick's first experience with contact lenses.

*Photo by John Russell*

6.22.05.3:44p.m.

George Gourieux gets his blood drawn by nurse extern Ashley Sowards at the Vine Hill Clinic. Vanderbilt has about **25 community practices** in various specialties and locations around the region.

*Photo by Donna Jones Bailey*



#### THIS PAGE

6.22.05.3:58p.m.

Hans Rudolf Aeruei, an assistant in biochemistry, and Tim Panosian, a graduate student, work on a machine used for characterization of protein using nanospray of mass spectrometry. The research is under the direction of Richard Caprioli, Ph.D.

*Photo by Neil Brake*

6.22.05.4:02p.m.

Christine Dove, M.D., a resident in Radiology, dictates in the Radiology viewing room as she looks at cerebral angiograms.

*Photo by Craig Fritz*





## THIS PAGE

6.22.05.4:04p.m.

Research assistant Barbara Fingleton collects saliva from the mouth of a **nude mouse** in the laboratory of Lynn Matrisian, Ph.D., chair of Cancer Biology, in the Preston Research Building. The research uses the saliva to measure the levels of proteins, then after treatment with drugs the proteins are measured again.

*Photo by Francis Gardler*

6.22.05.4:04p.m.

Stacy Smith and her daughter, Kendra Smith, 3, wait on a bench outside The Vanderbilt Clinic. Kendra has just completed an occupational therapy session to develop her **motor skills** in order to get ready for school.

*Photo by Kitty Clark Fritz*

6.22.05.4:05p.m.

Kristen Davis, a speech pathologist, holds patient Angel Romero, 8 months, after completing a swallow study, which uses flouroscopy to show a child's strength of swallowing and risk for aspiration. The image on the screen is from his study. The room is decorated to look like the **night sky** to help calm patients.

*Photo by Dana Johnson*





6.22.05.4:31p.m.

Karen Osborne **helps** keep the Pediatric Emergency Department supplied with fresh linen. Osborne, who works in Central Supply, has been at Vanderbilt for 7 1/2 years.

*Photo by Kitty Clark Fritz*







**THIS PAGE**

6.22.05.4:33p.m.  
Michael Amos, middle, still tender after a 30-foot fall off a ladder that **broke both of his wrists**, receives physical therapy from Peggy Haase, left, a certified hand therapist in the Vanderbilt Orthopaedic Institute. “I like Ms. Peggy,” said Amos, who had previously received therapy from Haase. “When I came up here I didn’t want anyone else.” At right is Amos’s caretaker Jessie Williams, who helps him with physical therapy at home.

*Photo by James Kenney*

6.22.05.4:46p.m.  
Harold Kendrick, a guest service representative at the Monroe Carell Jr. Children’s Hospital at Vanderbilt, **greet**s people at the front door and directs them to where they need to go. He is the first face most people see at the new hospital.

*Photo by Dana Johnson*



**THIS PAGE**

6.22.05.4:46p.m.

Mark Dyer has a **brain tumor** and is in Radiology to have a Computerized Tomography scan done before surgery the next day. By no means is it his first scan, and he goes about the procedure as if it is a routine occurrence. His scan is performed by Bill Koonse, a CT technologist.

*Photo by Craig Fritz*



#### THIS PAGE

6.22.05.5:03p.m.

Victoria Vicente, front, 15, goes to the Vanderbilt Orthopaedic Institute to rehabilitate her knee, which she hurt **cheerleading**. Anquin Gant, an intern in physical therapy, provides the resistance. "Pulling him (Gant) is the hardest part," Vicente said.

*Photo by James H. Kenney*

6.22.05.5:10p.m.

Late afternoon **shadows** begin to lengthen as employees of the day shift start heading home by car, bus, and yes, bicycle.

*Photo by Dana Johnson*







#### THIS PAGE

6.22.05.5:15p.m.

Noah Crego, 6, is apprehensive about undergoing an MRI to help discover the source of his headaches. Noah tries to overcome his anxiety of the MRI machine. He is **encouraged** by his mother, Holly Crego, along with Rhonda Rippey, a pediatric nurse practitioner, Amy Lynch, of the Pediatric Critical Care Sedation Team, and Cindy Duncan, a CT technologist.

*Photo by Kitty Clark Fritz*

6.22.05.5:37p.m.

At the Monroe Carell Jr. Children's Hospital at Vanderbilt, 3-month-old Izerian Walker of Columbia, Tenn., **rests** with his mother, Latoshia Walker, while he is treated for an infection.

*Photo by Chad A. Stevens*



**THIS PAGE**

6.22.05.5:49p.m.  
Patient Dajuan Watkins, 3, of Nashville enjoys a **popsicle** in the Pediatric Emergency Department at the Monroe Carell Jr. Children's Hospital at Vanderbilt after getting a cast on his arm due to an injury on his elbow.

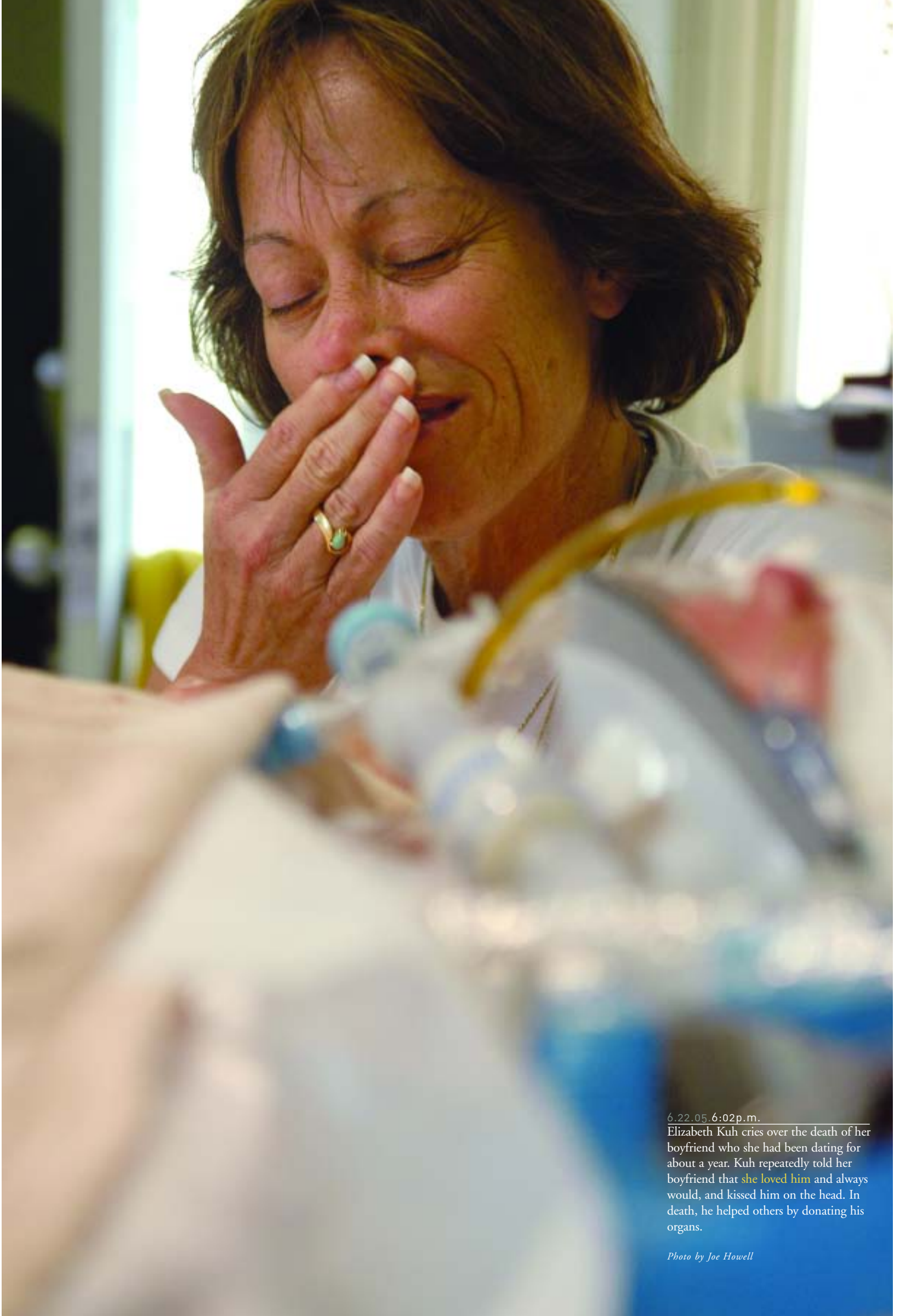
*Photo by Kitty Clark Fritz*

6.22.05.5:53p.m.  
Medical students Brooke Thompson and Behin Barahimi check in at the research desk of the Eskin Biomedical Library. The structure, completed in 1994, has won numerous architectural **honors** for its dramatic four-story bank of windows.

*Photo by Anne Rayner*







6.22.05. 6:02p.m.  
Elizabeth Kuh cries over the death of her boyfriend who she had been dating for about a year. Kuh repeatedly told her boyfriend that she loved him and always would, and kissed him on the head. In death, he helped others by donating his organs.

*Photo by Joe Howell*



#### THIS PAGE

6.22.05, 6:25p.m.  
Poison Specialist April Teichrow answers one of the 350 calls that pour into the Tennessee Poison Control Center. The Center, based at Vanderbilt, is the state's **only poison control** hotline.

*Photo by Daniel Dubois*

6.22.05, 6:12p.m.  
Matthew Melton comforts his son, Matthew Melton II, during a hospital stay to monitor the boy's seizures. When Matthew II was 4 days old he was diagnosed with cortical vision impairment and continues to **need care** from medical professionals and from his mom and dad.

*Photo by Chad A. Stevens*





## THIS PAGE

6.22.05.6:35p.m.

Joan Owen waits in the Emergency Department with her granddaughter, Ashley Moore. Owen is a patient of the Vanderbilt-Ingram Cancer Center, and was brought to the Emergency Department by her daughter and granddaughter after feeling ill at home.

*Photo by Craig Fritz*

6.22.05.7:02p.m.

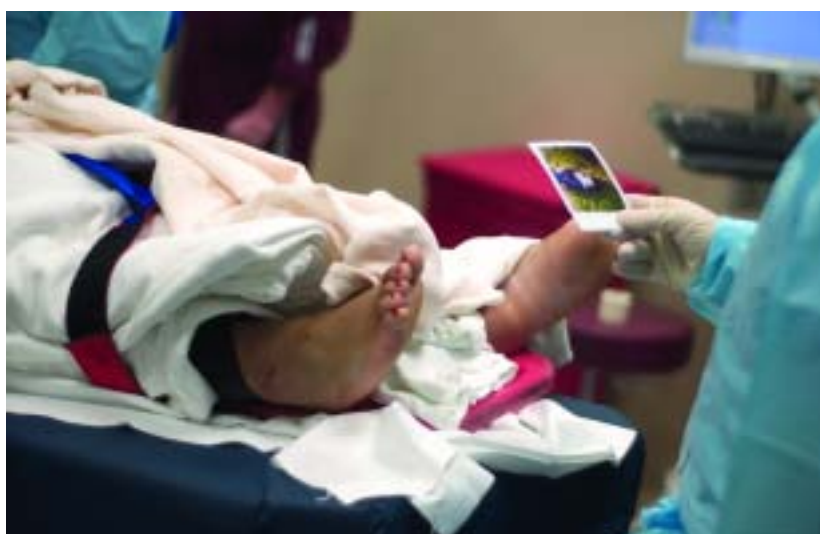
The late afternoon sun gleams in the windows of Medical Center East, an outpatient building at VUMC.

*Photo by Daniel Dubois*

6.22.05.7:26p.m.

An Emergency Department physician studies a Polaroid photograph of the accident scene of the patient on the gurney. LifeFlight nurses often provide such photos to help E.R. staff understand patients' injuries.

*Photo by Craig Fritz*





#### THIS PAGE

6.22.05.7:34p.m.

A **swimming** trip to Nashville Shores water park led to a head laceration and trip to the Pediatric Emergency Department for Demontez Coleman, 5, of Dickson, Tenn. He is comforted by his grandmother, Sandra Ross.

*Photo by Kitty Clark Fritz*

6.22.05.7:47p.m.

A rush hour car wreck sends a victim to the Emergency Department, part of an **influx of patients**. Richard Miller, M.D., and Nicole Powell, a patient care technician, work with the patient. A Level 1 trauma center, like Vanderbilt, must have staffing for several simultaneous major traumas.

*Photo by Craig Fritz*







#### THIS PAGE

6.22.05.8:09p.m.

Kaye Hanson, Thomas Hennig, Jenell Sargent, and Geraldine Killian join the Rev. Jan Holton, right, a chaplain with VUMC pastoral care, in prayer in the chapel located in Vanderbilt University Hospital. Patients, families and staff often seek comfort in the chapel, which never closes.

*Photo by Joe Howell*

6.22.05.8:26p.m.

Thurman Stevens, with Environmental Services, cleans a trauma room in the Emergency Department so it will be ready for the next patient.

*Photo by Craig Fritz*

6.22.05.8:37p.m.

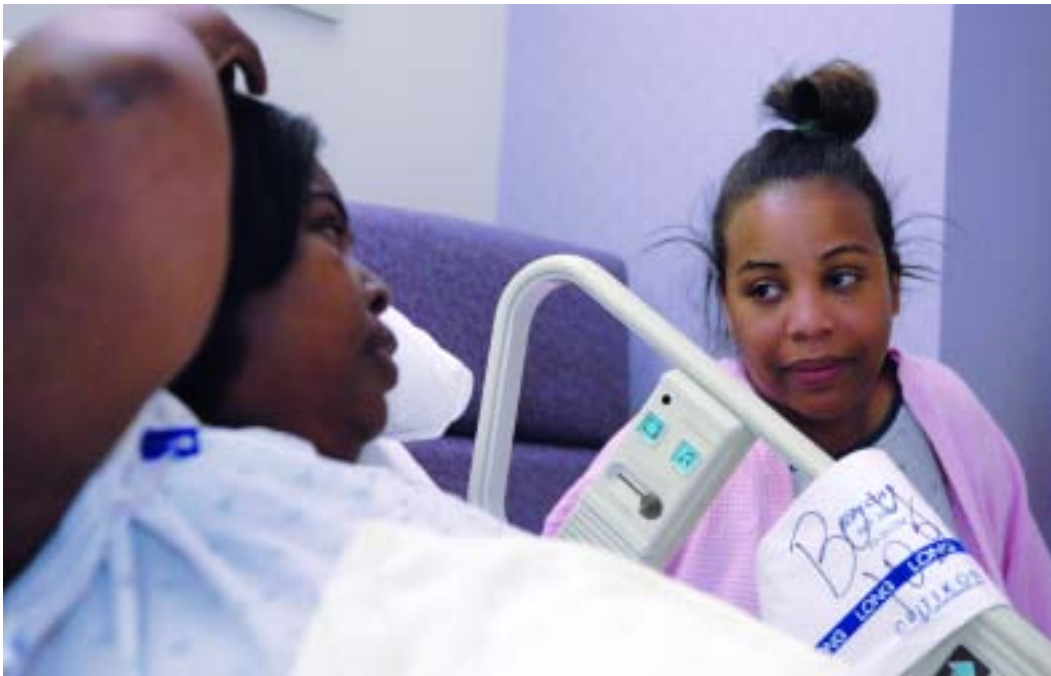
The early summer evening is a beehive of activity in front of Vanderbilt University Hospital.

*Photo by Francis Gardler*

6.22.05.9:05p.m.

When you work the second shift, lunch comes at 9 p.m. Here, Rosalind Gray, Leslie Rogers, Donald Randolph and Linda Williamson share an evening "lunch" break.

*Photo by Daniel Dubois*



#### THIS PAGE

6.22.05.9:10p.m.  
Binda Boyd, left, received a **kidney** from her daughter, Tawanda Boyd, right, earlier on this day, and they met to check on each other. It was a short visit; the women were tired.

*Photo by Joe Howell*

6.22.05.10:03p.m.  
A **long day is over** for Will Kurtz, M.D., a resident in Orthopaedics, as he heads for home.

*Photo by Kitty Clark Fritz*

#### NEXT PAGE

6.22.05.10:10p.m.  
At the Vanderbilt Sleep Disorders Clinic laboratory, Gwyneth Bold, 22 months old, prepares to undergo **sleep** tests. Her certified respiratory therapist is Edith Lewis.

*Photo by Chad A. Stevens*

6.22.05.10:11p.m.  
Jeannette Mitchell and Chiron Leonard, both of whom work in Environmental Services, share a **kiss** while on break in the parking garage. The couple, who met on the job, have been dating for about a month. Jeannette says, "I love my job because of all the different people I meet and run into."

*Photo by Kitty Clark Fritz*







THIS PAGE

6.22.05.10:12p.m.  
Carmen Perez, a graduate student in the M.D./Ph.D. program, often spends late nights in the lab of Jennifer Pietenpol, Ph.D., professor of Biochemistry, in the Preston Research Building. In the lab, they work with proteins to see how they are involved in the maintenance of epithelium and the prevention of cancer.

Photo by Daniel Dubois

6.22.05.10:36p.m.  
Efia Palmer has her hair braided by her niece Adaneke Palmer, 4, while waiting with her friend Sha Harden as Efia's sister is being treated in the Emergency Department. The man on the right is Hermelindo Barrios, waiting to be seen.

Photo by Craig Fritz

6.22.05.10:39p.m.  
The card-playing Pohlman family, including seven brothers, all from Memphis, congregate around a table in Vanderbilt University Hospital's upstairs waiting room as they wait for their father, Raymond B. Pohlman, to get out of a lengthy surgery to remove cancer of the jaw. "It's just remarkable," said Dorothy Pohlman, wife of Raymond. "All of the boys are here, all seven of them, and they're all going to take turns taking care of him once Dad gets a room."

Photo by Kitty Clark Fritz





THIS PAGE

6.22.05.11:50p.m.

A lone cyclist is silhouetted by the windows of the Eskind Biomedical Library.

*Photo by Chad A. Stevens*

6.22.05.11:53p.m.

Respiratory therapist Larry Haggard administers therapy to patient Charles Escue in the Medical Intensive Care Unit at Vanderbilt University Hospital. Haggard has worked as a respiratory therapist for more than 40 years. "It's a privilege to be here. In the same day, I have the privilege to treat a 16-ounce child at birth and then to treat a man 103 years old. It's great to be part of the health care team."

*Photo by Kitty Clark Fritz*











THIS PAGE:

6.22.05.10:29 p.m. - 12:54 a.m.

James A. Hill Jr., of Chattanooga, received a double lung transplant through the middle of the night of June 22 and into the early morning of June 23.

TOP LEFT: Doctors remove usable organs from a 24-year-old patient who died earlier in the day.

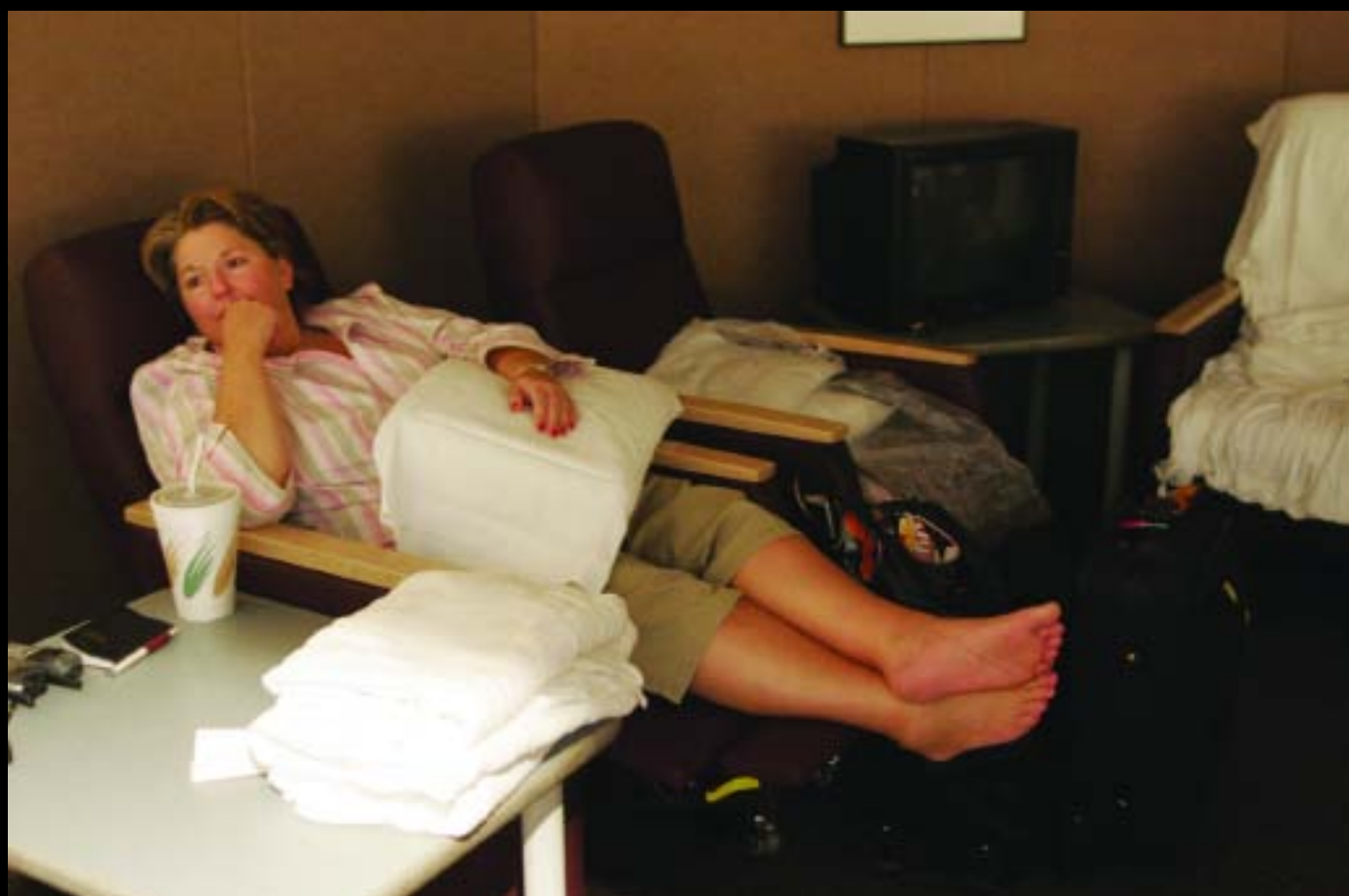
BELOW LEFT AND ABOVE RIGHT: Matthew Ninan, M.D., readies the lungs for transplant into Hill.

BELOW: Hill's girlfriend Kim Bowlin waits for news of the transplant's success in the hospital waiting room. She heard later that the transplant was indeed successful and Hill went home several days later.



# transplant

*Photos by Neil Brake*





#### THIS PAGE

6.23.05.01:01a.m.  
Martha Huller, M.D., a third-year resident in Radiology, reads CT scans in the Emergency Department reading room. During her 24-hour shift, Huller is responsible for reading the CTs that come in **throughout the night**.

*Photo by Daniel Dubois*

6.23.05.01:22a.m.  
Venkatramanan Shankar, M.D., takes a short break from his 24-hour shift in the Pediatric Critical Care Unit in Monroe Carell Jr. Children's Hospital at Vanderbilt. Later this morning he would lose a patient, a baby with a congenital heart defect who died just short of his third birthday. "These are all very sick children," he said. "**Things change** at a moment's notice."

*Photo by James H. Kenney*







#### THIS PAGE

6.23.05.01:29a.m.

Steve Bracken, a cook for Nutrition Services, works to provide a late night meal for Teresa Mason, R.N., and Plant Operations employee Travis Rogers. The cafeteria keeps one line open until 2 a.m. and often sees a surge of customers right before closing.

*Photo by Daniel Dubois*

6.23.05.01:40a.m.

This big board in the Emergency Department shows the staff at a glance, each patient, why the patient is here, and who is responsible for his or her care.

*Photo by Craig Fritz*





#### THIS PAGE

6.23.05.01:42a.m.

Romauld Thomas with Plant Services makes his way to a job in the tunnel beneath Medical Center North. Supply tunnels **run for blocks** underneath the Medical Center complex and are the vital lifeline for moving supplies among buildings.

*Photo by Neil Brake*

6.23.05.01:57a.m.

Faye Walker, a clinical supply specialist in Central Supply, **prepares** the supplies needed for the surgical cases scheduled for later that day. Walter has been at Vanderbilt for 18 years.

*Photo by Neil Brake*

6.23.05.02:01a.m.

At 2 1/2 years old, Dylan Stafford has seen more than his share of operating rooms. He has just had his third surgery to repair five heart defects he's had since birth. Parents Dana Stafford, left, and Donald Stafford, though very concerned about their son, feel like he is getting the **best care** at the Monroe Carell Jr. Children's Hospital at Vanderbilt. "Dylan has had the best of nurses," said Dana Stafford, while watching over her son in the wee hours of the morning in the Critical Care Unit. "They've treated him like he was their family."

*Photo by James H. Kenney*



## THIS PAGE

6.23.05.02:05a.m.

Pharmacist Mark Adams pulls medications from among the hundreds used to care for patients in the Medical Center. Mark's **affinity** for working at Vanderbilt and the graveyard shift are evident. He's been doing both for nearly 15 years.

*Photo by Daniel Dubois*

6.23.05.02:15a.m.

The Medical Center is a **small city**, and, just like a city, people have to be on duty to take care of problems at all hours. Chris Hemphill with the Plumbing Shop checks on a leaky water heater in the basement of Light Hall.

*Photo by Neil Brake*











6.23.05.02:43a.m.

A full moon watches over an ambulance leaving the Pediatric Emergency Department at the Monroe Carell Jr. Children's Hospital at Vanderbilt.

*Photo by Neil Brake*



#### THIS PAGE

6.23.05.02:48a.m.  
Personnel in the Pediatric Critical Care Unit at the Monroe Carell Jr. Children's Hospital at Vanderbilt watch the monitor of a room in the unit where a baby had just died. The **quiet respect and sorrow** are palpable, even as the care and treatment of the other children on the unit continues.

*Photo by James H. Kenney*

6.23.05.02:49a.m.  
Just because it's the middle of the night doesn't mean that **construction** stops. Here – out of hearing of most patients – a new parking garage for patients goes forward.

*Photo by Craig Fritz*

6.23.05.03:30a.m.  
Dylan Stafford, seen on page 68 with his parents, gets a **bedside checkup** following his recent heart surgery.

*Photo by James H. Kenney*



6.23.05.03:34a.m.

A young man from a car crash is hurried in from the helipad atop Vanderbilt University Hospital. He was **combative** and was sedated by paramedics on the scene before the flight.

*Photo by Daniel Dubois*



THIS PAGE

6.23.05.04:17a.m.  
Scott Hardy, R.N., takes a quiet moment to make the assignments for the day shift on the board in the third floor of the Round Wing.

Photo by Dana Johnson

NEXT PAGE

6.23.05.04:21a.m.  
Amy Walkowiak, nurse extern, checks the vital signs of Lenous Adamson, a patient on the third floor of the Round Wing.

Photo by Dana Johnson

6.23.05.04:41a.m.  
Carol Holt, a research assistant in the Clinical Research Center, starts her work day at 4 a.m. She tests catecholamines for one of the Center’s research studies. “I like to get here when it’s quiet, to get the day going,” she said.

Photo by Dana Johnson











6.23.05.05:01 a.m.

John Buzzell, M.D., a resident in Orthopaedics, begins his days **before dawn**. He walks through a quiet Vanderbilt Clinic on his way to check on hospitalized patients.

*Photo by Dana Johnson*





#### THIS PAGE

6.23.05.05:13a.m.

Third-year medical student Elizabeth Dale checks on her patients in the post-partum area of the Vanderbilt University Hospital, including Alicia Lopez of Nashville, and her **newborn daughter**, Nadia Lopez.

*Photo by Kitty Clark Fritz*

6.23.05.05:26a.m.

Tammy Watkin, a cook for the Courtyard Cafe, prepares **breakfast**. The cafeteria will be ready to serve breakfast at 6 a.m., only four hours after closing for the night.

*Photo by Daniel Dubois*

6.23.05.05:37a.m.

Third-year medical students, from left, Elizabeth Dale, Nick Pappas, Purvi Shah and Natalie Lester, prepare their notes for morning rounds in the rounding room on the fourth floor of the Vanderbilt University Hospital. The students will be **expected to report** how patients did during the night.

*Photo by Kitty Clark Fritz*

6.23.05 06:00 a.m.

Sunrise marks the start of a new day at VUMC.

*Photo by Daniel Dubois*







# who's who at the medical center

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National Kidney Foundation  
National Parkinson Foundation Inc  
Nat'l Alliance for Autism Res  
Nat'l Foundation for Cancer Research  
Nat'l Multiple Sclerosis Soc.  
NCS Golf Tournament  
New York Academy of Medicine  
NFL Charities  
North American Hair Research Society  
Old Hickory Credit Union  
Orthopaedic Research Education Foundation  
Osteogenesis Imperfecta Foundation  
Parkinson's Disease Foundation  
Pediatric Infect Diseases Society  
Pharmaceutical Research and Manufacturers of America  
Foundation  
Radiological Society of North America  
Rascal Flatts  
Research To Prevent Blindness  
Sigma Chi Fraternity Derby Foundation  
Sigma Chi-Alfa Psi Chapter  
Society for Pediatric Urology  
Teammates For Kids Foundation  
Tennessee Lions Charities  
Tennessee Breast Cancer Coalition  
United Cancer Front  
United Way of Bedford County  
United Way of Clarksville  
United Way of Humphreys County  
United Way of Maury County  
United Way of Metro Nashville  
United Way of Robertson County  
United Way of Rutherford County  
United Way of the Mid South  
United Way of Williamson County  
Urban Road Warriors  
Vanderbilt Community Giving Campaign  
Warren County Walk for a Cure

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Caterpillar Inc.  
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Smith and Nephew Inc.  
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Synthes USA  
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TAP Pharmaceutical Products  
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Mesothelioma Applied Research Foundation Inc.  
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Minnie Pearl Cancer Foundation  
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Vanderbilt is a great Medical Center, but I also think of it as a small city. The Medical Center has 20 major buildings and occupies a six square block area. In addition to taking care of our patients, educating our students, and conducting scientific research, we also have to serve thousands of meals, handle tons of laundry, make sure the phones are answered, the plumbing is working, the lights stay on, and the floors are clean.

This 2005-2006 Annual Report is a photographic record of one day at VUMC.

HARRY R. JACOBSON, M.D.  
VICE CHANCELLOR FOR HEALTH AFFAIRS



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